









# **Business Continuity Planning Overview**

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## **Objectives**



Introduction



Why is Business Continuity Planning important?



- BCP Process Cycle
- BCP Program Overview













### Introduction

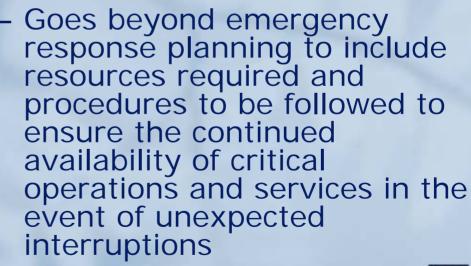
























### Myths about BCP

- Motivating factors
  - "NOT IF, but WHEN!"
- Misconceptions
  - Plans can prevent disasters
  - The plan completes the project
  - Recovery means
     ASAP or immediately
  - "Generic" or "cookie cutter" plans work

- Benefits of planning
  - Shorten response time
  - Minimize lost customers and revenue
  - Minimize regulatory impacts
  - Increase productivity during recovery
  - Control recovery costs
  - Increase competitive advantage



### Why Business Continuity??









- On average, large companies will face a crisis every 4-5 years
  - A "crisis" can be defined as any event that threatens or causes a negative impact to financial results, brand name, reputation, relationships (i.e., employees, customers, or suppliers), or employee morale













### Why Business Continuity??

- Drivers or motivators for Business Continuity Planning include:
  - Increased regulatory and selfregulated requirements (i.e., Sarbanes/Oxley, HIPAA, SB1386)
  - Pressure from audit committees
  - Inquires/pressure from customers
  - Insurance providers
  - Perceived as a "competitive edge"
  - New threats and risks















### **BCP Process Cycle**

#### **Test**

- Test plan at least vearly
- Update plan based upon test results
- Revise plan as significant business changes occur or at least yearly

#### **Implementation**

- · Implementation of
- **Document Exercise**

#### **Assessment**

- Risk Analysis / Business **Impact**
- Loss Control
- Critical business partners
- Financial vulnerabilities
- Critical process review

### Strategy

- Define BCP Scope
- Identify alternative recovery strategies
- Perform Cost Benefit/ROI
- Mitigation alternatives

**Recovery Strategies** 

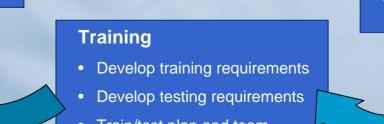
Plan

#### **Planning**

- Define Team / responsibilities
- Develop detailed BCP components and processes
- Integrate into business culture where possible

Train/test plan and team

Hell









### Threat, Vulnerability, Control



**Threat** 

Vulnerability
(Probability)

**Control** 

Assets at Risk of Loss



Hazardous Chemical Spill Sabotage/Employee

High

None

UPS /

**Power Outage** 

**Moderate** 

Emergency Generator

"Zero"
Probability in
California

**Facilities** 

**People** 

**Data** 

**Software** 

**Applications** 

**Equipment** 

**Telecomm** 

**Customers** 





# **BCP Program Overview**









**Critical Business Process Continuity Plans** BU **Disaster Business** Recovery Continuity **Plans Plans** Crisis Management Plan Executive Strategic Guidance

Corp IT / Site Ops:
Applications / Network
Recovery Plans

Emergency Response Plan

Immediate response to events

To ensure life / safety













## Successful BCP Programs

- Successful BCP Programs may include:
  - Management commitment for resources and support of the program throughout the organization.
  - Business process
     "owners" committed to
     BCP process
  - All levels of management support and participation in plan maintenance activities.















On Wednesday, March 17 at 2:05 pm, an earthquake of magnitude 7.8 on the Richter scale struck. The quake was on the San Andreas Fault and was centered somewhere in the Los Angeles area. It lasted for 30 seconds. The earthquake was felt strongly throughout the Southern California Area, and as far away as San Diego.





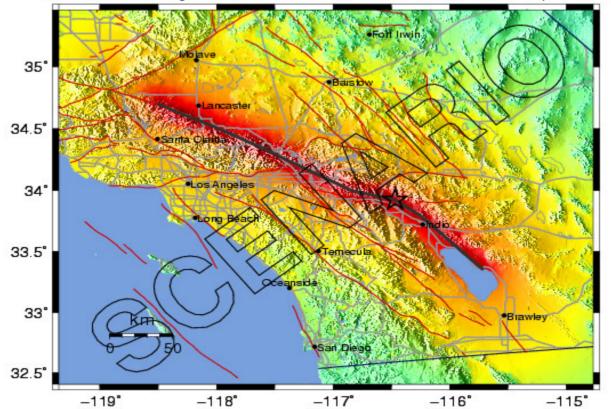






#### — Earthquake Planning Scenario — ShakeMap for Saf South7.8 Scenario

Scenario Date: Thu Aug 3, 2006 05:00:00 AM PDT M 7.8 N33.92 W116.47 Depth: 10.0km



PLANNING SCENARIO ONLY -- Map Version 3 Processed Mon Aug 7, 2006 10:33:58 AM PDT

PEAK VEL (cm/s) INSTRUMENTAL INTENSITY	<0.1	II-III	IV	3.4-8.1	8.1-10 VI	VII	VIII	DU-116	>116 X+
PEAK ACC (%g)	<.17	.17-1.4	1.4-3.9	3.9-9.2	9.2-18 8.1-16	18-34 16-31	34-65 31-60	65-124 60-116	>124
POTENTIAL DAMAGE	none	none	none	Very light	Light	Moderate	Moderate/Heavy	Heavy	Very Heavy
PERCEIVED SHAKING	Notfelt	Weak	Light	Moderate	Strong	Very strong	Severe	Violent	Extreme

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Preliminary reports indicate:



- Damage throughout the facility anywhere from minor to severe



- There are many injuries, some severe



- Small fires have started throughout the building



- Access to the entire building will be denied for 2 to 3 weeks, pending structural inspections















### • Questions:

- What actions need to take place first?
- How will priorities be determined?
- What coordination will need to take place? (i.e., government agencies, external agencies, service providers, etc.)
- How will employees be notified of the status?
- What critical customers need to be contacted?
- Can work be performed from alternate locations?
- What applications/data are needed initially?







### Conclusion



It is important to know and understand the threats or vulnerabilities of your location.



Planning and preparation can reduce the impacts of an event.



- Coordination will make your response more effective.
- Questions?????



